

# Village of Hastings-on-Hudson 2020-2021 Budget



**NICOLA ARMACOST**  
Mayor

**MARC LEAF**  
**MORGEN FLEISIG**

Trustees

**GEORGIA LOPEZ**  
**MARY LAMBERT**

**MARY BETH MURPHY**  
Village Manager

## TABLE OF CONTENTS

|   |                     |
|---|---------------------|
| <b>Section A - Village Manager's Budget Message</b> | <b>A-1 to A-4</b>   |
| <b>Section B - Summary Charts and Graphs</b>        | <b>B-1 to B-4</b>   |
| <b>Section C - General Fund</b>                     | <b>C-1</b>          |
| <b>Summary of all Operating Budgets</b>             | <b>C-2</b>          |
| <b>Summary</b>                                      | <b>C-3</b>          |
| <b>Revenues</b>                                     | <b>C-4</b>          |
| <b>General Government Support Services</b>          | <b>C-5 to C-17</b>  |
| <b>Public Safety</b>                                | <b>C-18 to C-27</b> |
| <b>Public Works</b>                                 | <b>C-28 to C-38</b> |
| <b>Community Services</b>                           | <b>C-39 to C-47</b> |
| <b>Parks and Recreation</b>                         | <b>C-58 to C-55</b> |
| <b>Employee Benefits</b>                            | <b>C-56</b>         |
| <b>Interfund Transfers</b>                          | <b>C-57</b>         |
| <b>Debt Service</b>                                 | <b>C-58</b>         |
| <b>Section D - Pool Fund</b>                        | <b>D-1 to D-2</b>   |
| <b>Section E - Library Fund</b>                     | <b>E-1 to E-2</b>   |
| <b>Section F - Draper Fund</b>                      | <b>F-1 to F-2</b>   |

Dear Mayor Armacost, Trustee Leaf, Trustee Lopez, Trustee Fleisig and Trustee Lambert:

Submitted herewith for the Board of Trustees examination and consideration is the 2020/2021 Village Manager's proposed General Fund budget that totals \$16,576,566. At this spending level, a tax rate of \$6.08 is required, which when compared to the current year's budget represents a \$ .05 tax rate change. The tax levy is increased by 2.9%. This levy is compliant with the state law that establishes the maximum tax levy that may be budgeted without the need to seek an override. The levy would appear as a percentage to exceed the maximum allowable levy, however, it is compliant because of the unused tax levy capacity carried forward from the 2020/2021 fiscal year levy and the growth in property assessments. The budget uses the net assessed values established by the Town of Greenburgh in the amount of \$1,921,047,085 which reflects growth of 2.1%.

The budget was created over the last several months through a process involving input from the various Village Departments, analysis of financial data from the current fiscal and prior fiscal years, discussions with department heads, the Village Treasurer and Deputy Treasurer and input from consultants and service providers. As I write this introduction to the budget, the current crisis surrounding the COVID - 19 Pandemic is raging, and as we discuss the 2020/2021 Budget in the month to come considerations of the potential repercussions of this Pandemic on the Budget will need to be considered.

The General Fund budget which includes the Village contribution toward the cost of the library operations in the amount of \$929,598, reflects an increase in appropriations in the amount of \$541,893. The functional breakdown of the appropriations and revenues for the proposed Fiscal Year 2020/2021 budget is contained in a series of exhibits in the complete budget document.

#### Revenues

The proposed budget offers a projection of what the Village can expect to receive from State, County, and locally generated revenues. As a general statement, most revenue categories are projected to be stable with a few exceptions. We have projected that sales tax revenues will grow substantially to \$1,535,000. This estimate however, has been significantly reduced from the initial projection from the County of the amount of additional revenue the 1% sales tax increase would provide. Building permit revenues are projected to decrease slightly from the 2019/2020 fiscal year. Fees from Parks and Recreation programs and Court fines are increased, however, this is largely in connection with corresponding appropriations resulting in a cost-neutral change. The mortgage tax is anticipated to be flat. We are now experiencing a decrease in interest earnings with the resulting revenues projected to decline \$30,000

The Village's outside independent auditor has affirmed the Unassigned Fund Balance as of May 31, 2019 at \$1,755,136. The budget recommends no budgetary transfer from the fund balance to the capital reserve fund to allow the fund balance to grow parallel to the growth in budgetary appropriations so as to maintain a balance in compliance with the Village Policy. The fund balance as of May, 2019 is at 10.9% only slightly over the minimum amount required by the Board of Trustee's policy governing fund balance of 10% of the operating budget and a decrease in the fund balance for year-end May 31, 2018. This budget is also designed to reduce the reliance on fund balance at fiscal year- end to cover expenses that has been employed in previous budget cycles. The budget reflects the philosophy to analyze and project revenues on a realistic basis.

#### Appropriations

As stated, the budget reflects an increase in appropriations of \$541,893. The budget includes several new line items which have been included to further itemize appropriations and provide additional clarity as to what tax dollars are actually being spent on. In some instances budget lines include expenses which were previously not evident in the budget because of the manner in which they were being accounted for. In addition, an effort has been made to appropriate funds in a manner that will avoid line item overages. The budget is intended to provide for the enhancement of the delivery of municipal services to the Village taxpayers. The Village municipal employees are a dedicated group of hard-working men and women. The budget is designed to provide them with the resources that they need to perform their jobs well.

Some of the specific areas where you will see increases in appropriations include the Treasurer line where certain professional costs have been added or moved from another line; Legal Counsel where, in this ever more complicated regulated environment, we continually need to reach out for guidance and advice on a variety of special counsel matters and Technology where we are investing in upgraded software to provide more accountability and transparency. It was discovered in the course of Budget preparation that that the Fire Department Liability Insurance was not reflected in the Special Items unallocated insurance line in 2019/2020. It has been included in that line in the 2020/2021 budget. The increase to that line is in large part reflective of that.

Public Safety appropriations are down due to numerous retirements of seasoned officers and an influx of new lower paid officers. We wish our retirees the best and are grateful for their service but I caveat that this has resulted in an impact on health care since both the new and retiring officers are contractually covered by the Village's health benefit plan. Additionally, the collective bargaining agreement provides for generous salary increase steps to new officers from year to year and we will see the effects of this impacting future budgets. The increase in Safety Inspections appropriations is largely due to the reflection of third-party review costs which were previously not reflected in the budget. Several DPW lines have been adjusted to more accurately reflect actual costs associated with the services and you will see that personal services have been allocated by percentage among the various services that the DPW performs on a regular basis.

New lines have been added to Planning providing better detail as to where funds are being spent when appropriations are regularly observed from year to year, rather than including them in the broad category of Other Services. Employee Benefits contains a significant increase of approximately \$200,000 attributable to Health care insurance, retirement costs and other benefits.

#### Debt Service

The Village total debt service which includes library and pool payments is in the amount of \$1,544,312. It reflects payments in association with the Bond Anticipation Note of 2019 as well as previous borrowings.

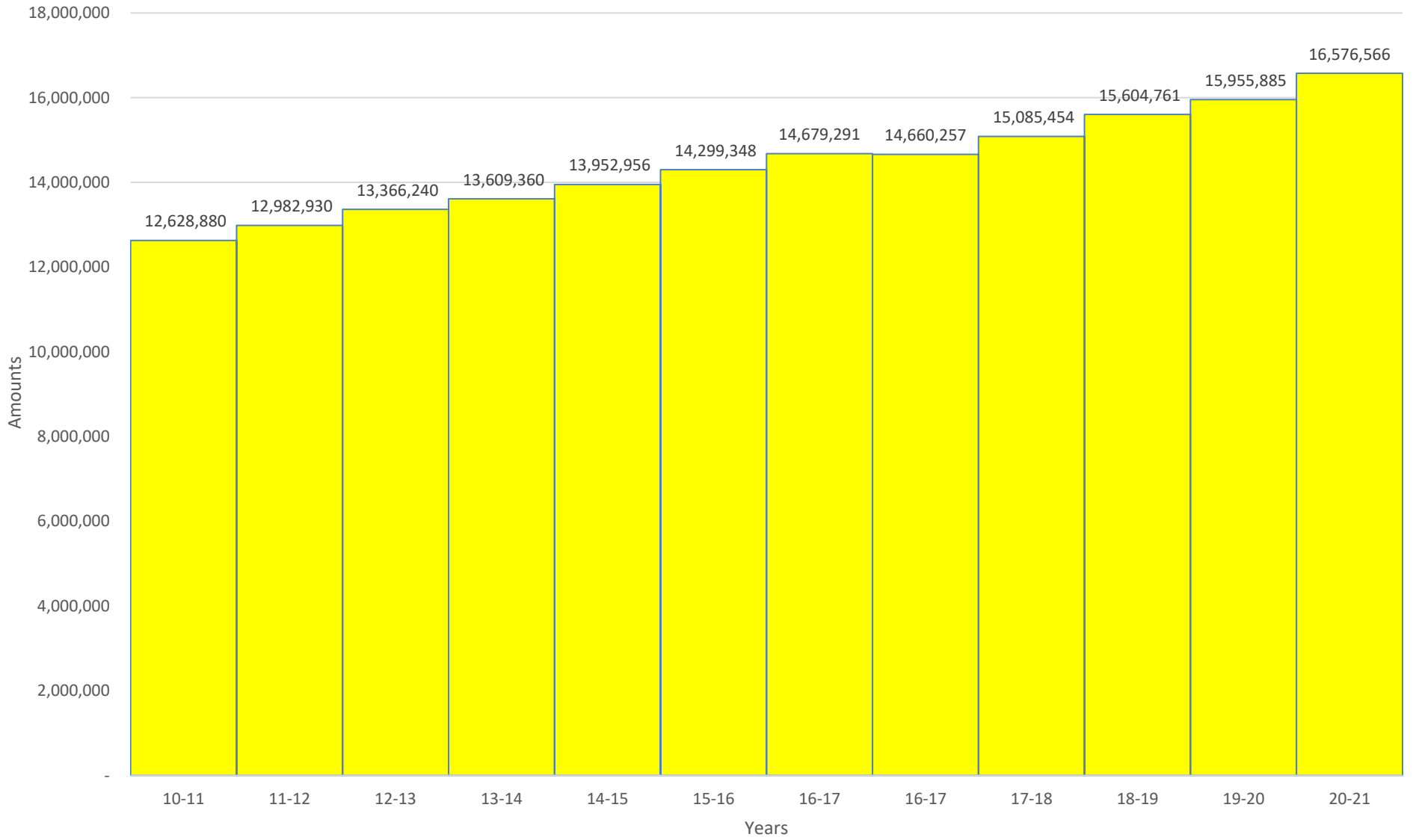
Traditionally, the Village has maintained a contingency line item in the General Fund budget. This year the appropriated amount is made in consideration of potential salary adjustments and unforeseen expenses.

Appreciation is extended to the Village department heads for their conscientious attention to the preparation of their operating budgets and especially to the Village Treasurer and Deputy Treasurer for their tireless efforts throughout the budget process. The team looks forward to presenting this budget during scheduled budget work sessions and the public hearing to be scheduled for April 7, 2020. We look forward to the examination by the Board of Trustees leading up to the adoption of the budget in April.

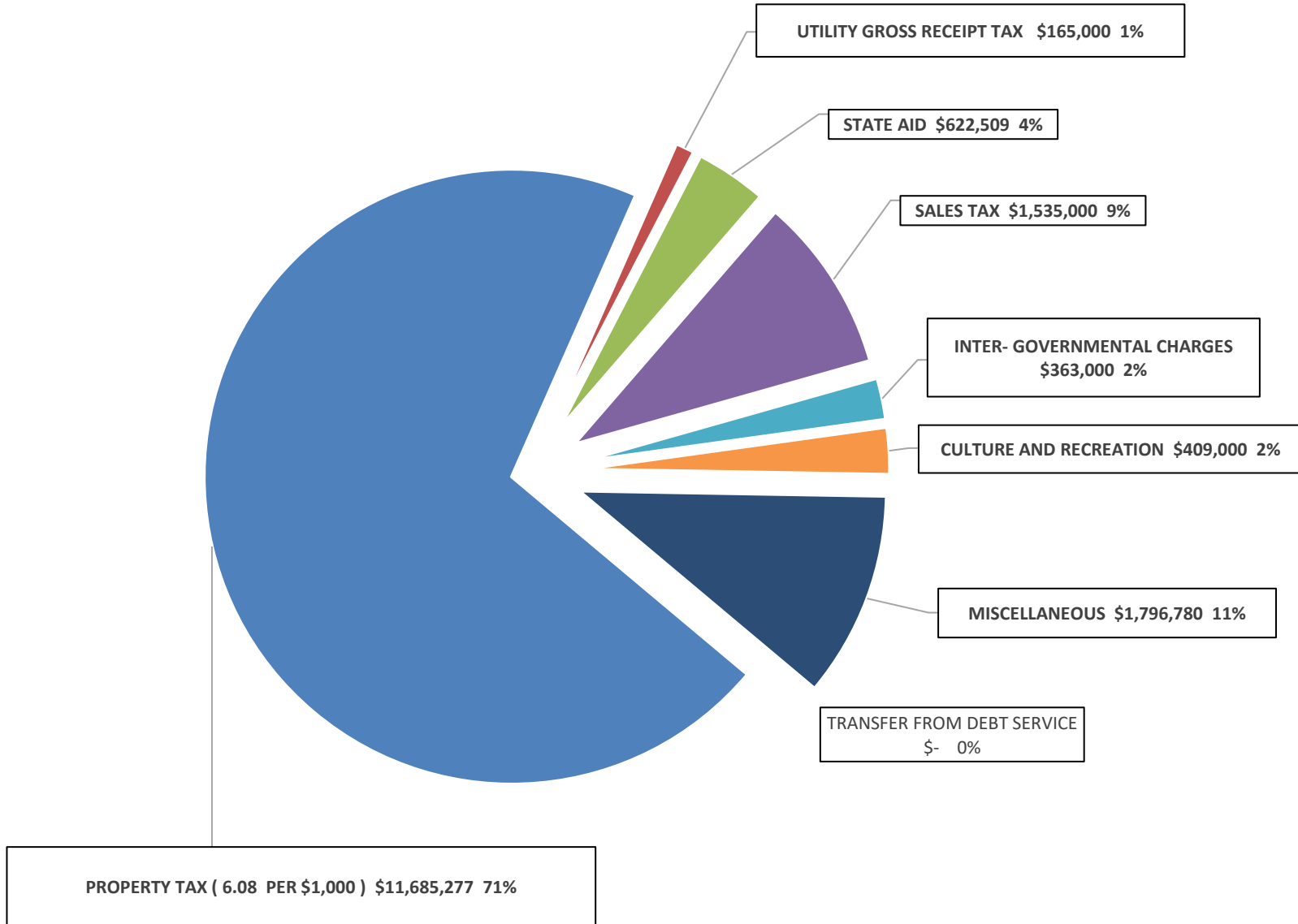
Very truly yours,

  
Mary Beth Murphy

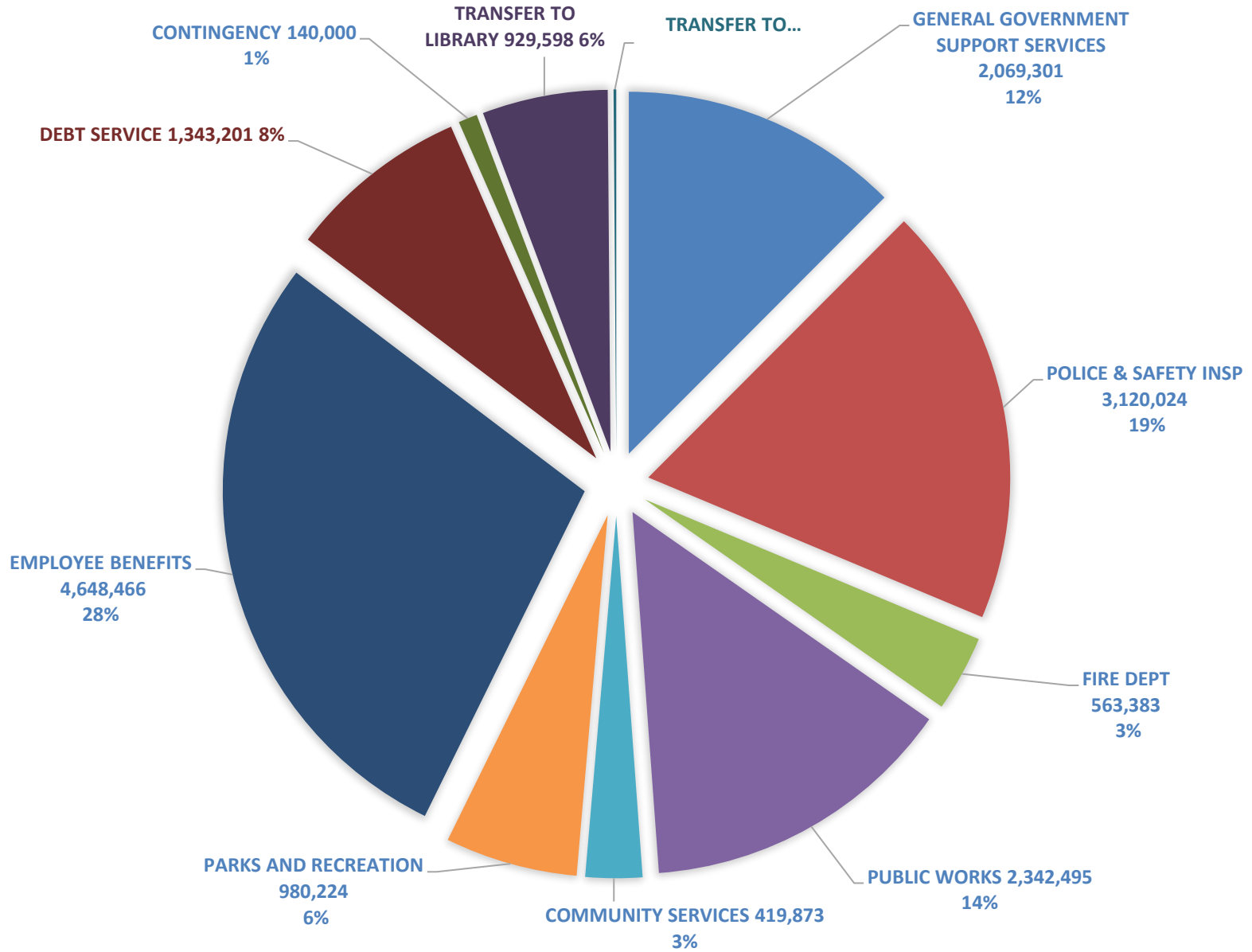
# GENERAL FUND BUDGET HISTORY 2010-2021



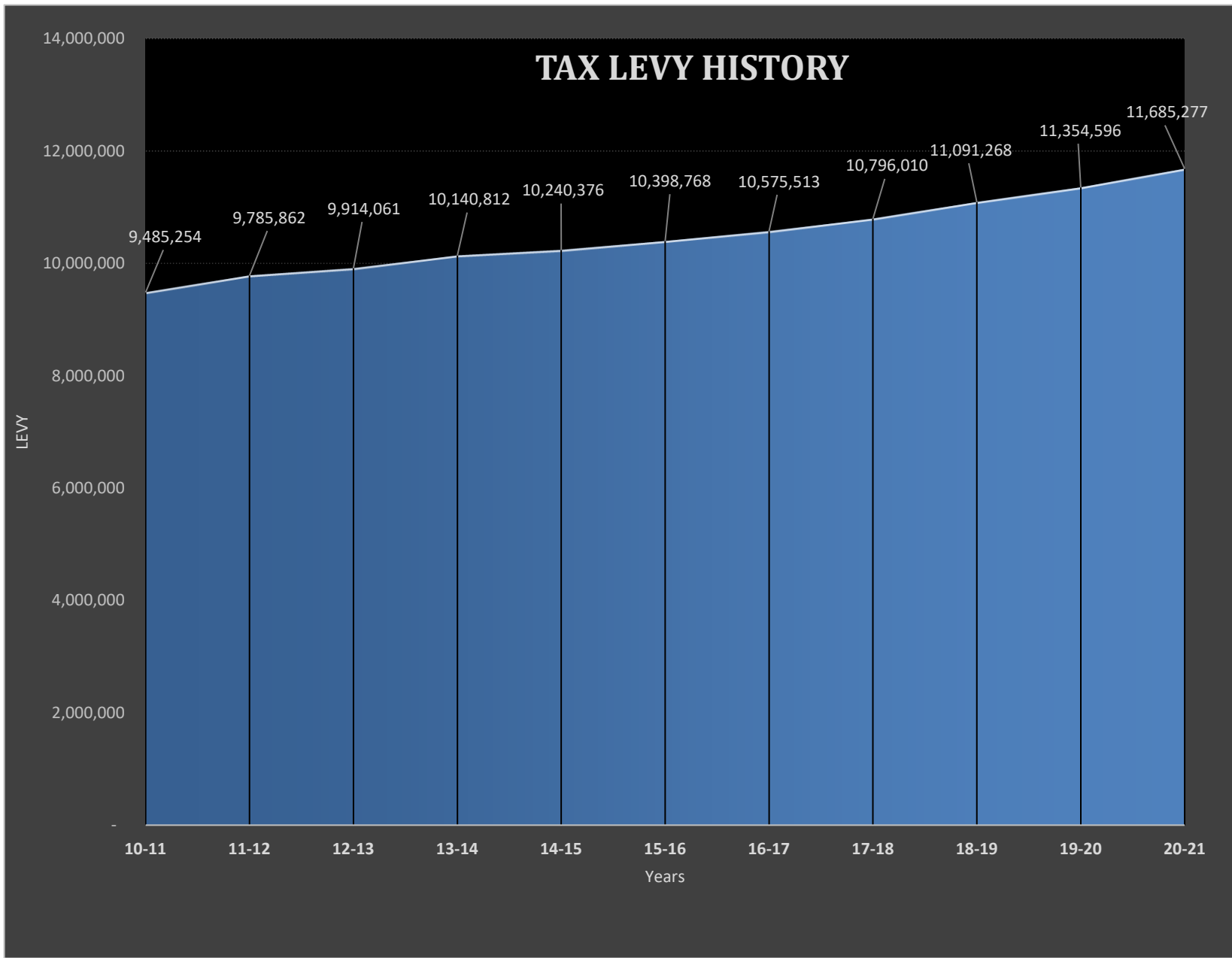
**GENERAL FUND**  
2020-2021 Revenues



# GENERAL FUND Expenditures by Function









SECTION C

GENERAL FUND

SUMMARY OF ALL OPERATING BUDGETS

ESTIMATED REQUIREMENTS

|              |                   |
|--------------|-------------------|
| GENERAL FUND | 16,576,566        |
| LIBRARY      | 941,298           |
| POOL         | 481,738           |
| DRAPER       | 31,000            |
| <b>TOTAL</b> | <b>18,030,602</b> |

MEANS OF FINANCING

|              |                   |
|--------------|-------------------|
| PROPERTY TAX | 11,685,277        |
| STATE AID    | 624,609           |
| SALES TAX    | 1,535,000         |
| OTHER        | 4,185,716         |
| <b>TOTAL</b> | <b>18,030,602</b> |

GENERAL FUND SUMMARY

| ESTIMATED REQUIREMENT               | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-------------------------------------|--|------------------------|
| GENERAL GOVERNMENT SUPPORT SERVICES | 2,209,301                                | 307,672                |
| PUBLIC SAFETY                       | 3,683,407                                | (194,689)              |
| PUBLIC WORKS                        | 2,342,495                                | 39,816                 |
| COMMUNITY SERVICES                  | 419,873                                  | 43,207                 |
| PARKS AND RECREATION                | 980,224                                  | 14,509                 |
| EMPLOYEE BENEFITS                   | 4,648,466                                | 187,612                |
| DEBT SERVICE                        | 1,343,201                                | 96,057                 |
|                                     |  |                        |
| INTERFUND TRANSFERS POOL FUND       | 20,000                                   | 20,000                 |
| INTERFUND TRANSFERS CAPITAL FUND    | 0  | 0                      |
| INTERFUND TRANSFERS LIBRARY FUND    | 929,598                                  | 27,707                 |
| <b>TOTALS     \$</b>                | <b>16,576,566</b>                        | <b>541,893</b>         |

MEANS OF FINANCING

|                                   |                   |                |
|-----------------------------------|-------------------|----------------|
| PROPERTY TAX ( 6.8 PER \$1,000 )  | 11,685,277        | 330,681        |
| UTILITY GROSS RECEIPT TAX         | 165,000           | 0              |
| STATE AID                         | 622,509           | 10,000         |
| SALES TAX                         | 1,535,000         | 255,000        |
| INTER- GOVERNMENTAL CHARGES       | 363,000           | 6,000          |
| CULTURE AND RECREATION            | 409,000           | (10,000)       |
| MISCELLANEOUS                     | 1,796,780         | (49,788)       |
| APPROPRIATED SURPLUS              |                   |                |
| INTERFUND TRANSFER (DEBT SERVICE) | 100,000           |                |
|                                   |                   |                |
| <b>TOTALS     \$</b>              | <b>16,676,566</b> | <b>541,893</b> |

**GENERAL FUND**  
**DETAILED REVENUE SUMMARY**

| ESTIMATED REQUIREMENT      | ACTUAL<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2021-2021 | INCREASE<br>(DECREASE) |
|----------------------------|---------------------|---------------------|--|------------------------|
| IN LIEU OF TAXES           | 66,010              | 65,000              | 65,000                                   | 0                      |
| PROPERTY TAX               | 10,686,063          | 11,354,596          | 11,685,277                               | 330,681                |
| PROPERTY SALES / PENALTIES | 26,980              | 25,000              | 30,000                                   | 5,000                  |
| NON-PROPERTY TAX ITEMS     | 155,992             | 165,000             | 165,000                                  | 0                      |
| DEPARTMENTAL INCOME        | 19,341              | 15,030              | 20,030                                   | 5,000                  |
| PUBLIC SAFETY              | 285,224             | 323,000             | 319,000                                  | (4,000)                |
| TRANSPORTATION             | 304,313             | 345,000             | 360,000                                  | 15,000                 |
| CULTURE & RECREATION       | 458,382             | 419,000             | 409,000                                  | (10,000)               |
| HOME & COMMUNITY SERVICE   | 68,150              | 85,000              | 85,000                                   | 0                      |
| INTER-GOVERNMENTAL CHARGE  | 370,600             | 357,000             | 363,000                                  | 6,000                  |
| USE MONEY & PROPERTY       | 178,661             | 200,000             | 173,000                                  | (27,000)               |
| LICENSES & PERMITS         | 309,226             | 235,500             | 240,500                                  | 5,000                  |
| FINES & FORFEITED BAIL     | 330,633             | 300,000             | 347,000                                  | 47,000                 |
| SALES & COMPENSATION       | 12,889              | 9,250               | 9,250                                    | 0                      |
| MISCELLANEOUS              | 100,083             | 60,000              | 143,000                                  | 83,000                 |
| UNCLASSIFIED               | 2,800               | 5,000               | 5,000                                    | 0                      |
| STATE AND FEDERAL AID      | 748,785             | 612,509             | 622,509                                  | 10,000                 |
| FEMA                       | 0                   | 0                   | 0  | 0                      |
| SALES TAXES                | 1,230,456           | 1,280,000           | 1,535,000                                | 255,000                |
| RESERVE PY ENCUMBRANCES    |                     | 78,788              | 0  | (78,788)               |
| INTERFUND TRANSFER         |                     |                     |  |                        |
| DEBT SERVICE               | 79,879              | 100,000             |  | (100,000)              |
| <b>TOTALS        \$</b>    | <b>15,434,467</b>   | <b>16,034,673</b>   | <b>16,576,566</b>                        | <b>541,893</b>         |

GENERAL GOVERNMENT SUPPORT SERVICES

EXPENDITURES BY PROGRAM

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| A1010 BOARD OF TRUSTEES     | 13,907                | 8,800               | 8,800                                    | 0                      |
| A1020 MAYOR                 | 4,000                 | 4,450               | 4,600                                    | 150                    |
| A1110 VILLAGE COURT         | 187,592               | 166,619             | 211,943                                  | 45,324                 |
| A1230 VILLAGE MANAGER       | 204,610               | 205,325             | 227,000                                  | 21,675                 |
| A1325 TREASURER             | 162,102               | 162,749             | 198,625                                  | 35,876                 |
| A1355 ASSESSMENT            | 0                     | 0                   | 0  | 0                      |
| A1410 VILLAGE CLERK         | 174,767               | 176,745             | 185,362                                  | 8,617                  |
| A1420 LAW                   | 226,156               | 140,750             | 185,000                                  | 44,250                 |
| A1440 ENGINEER              | 8,969                 | 15,000              | 15,000                                   | 0                      |
| A1450 ELECTION              | 3,358                 | 4,800               | 3,950                                    | (850)                  |
| A1620 MUNICIPAL BUILDING    | 116,566               | 113,500             | 127,893                                  | 14,393                 |
| A1650 CENTRAL COMMUNICATION | 229,608               | 250,028             | 280,028                                  | 30,000                 |
| A1900 SPECIAL ITEMS         | 481,606               | 652,863             | 761,100                                  | 108,237                |
| <b>TOTAL \$</b>             | <b>1,813,239</b>      | <b>1,901,629</b>    | <b>2,209,301</b>                         | <b>307,672</b>         |

EXPENDITURES BY OBJECT

|                       |                  |                  |                  |                |
|-----------------------|------------------|------------------|------------------|----------------|
| 1 PERSONAL SERVICES   | 722,589          | 721,383          | 753,971          | 32,588         |
| 2 EQUIPMENT           | 54,623           | 55,000           | 75,500           | 20,500         |
| 3 CAPITAL OUTLAY      | 0                | 5,000            | 5,000            | 0              |
| 4 CONTRACTUAL EXPENSE | 1,036,027        | 1,120,246        | 1,374,830        | 254,584        |
| <b>TOTAL \$</b>       | <b>1,813,239</b> | <b>1,901,629</b> | <b>2,209,301</b> | <b>307,672</b> |

**BOARD OF TRUSTEES ( A-1010)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>8,000</b>          | <b>8,000</b>        | <b>8,000</b>                             | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>5,906</b>          | <b>800</b>          | <b>800</b>                               | <b>0</b>               |
|                             | <b>13,907</b>         | <b>8,800</b>        | <b>8,800</b>                             | <b>0</b>               |

PROGRAM DESCRIPTION

The Board of Trustees is the legislative body of the Village. The Board establishes policy, enacts laws, approves contracts, adopts the Village budget, and engages in other activities as required by State or local law. The Board is composed of a Mayor and four Trustees elected at large for two-year staggered terms.

Personal services represent the Trustees' salaries at \$2000/ year.

Contractual expenses within this program include travel and other miscellaneous expenses.

Recently enacted state law requires the members of the Planning Board and the Zoning Board of Appeals to participate in minimum of four hours per year of training and continuing education.

The Board of Trustees has self-imposed a similar requirement upon newly-elected members of the Board of Trustees. The budget offers funding to permit that opportunity.



MAYOR (A-1020)

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>4,000</b>          | <b>4,000</b>        | <b>4,000</b>                             | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>450</b>          | <b>600</b>                               | <b>150</b>             |
|                             | <b>4,000</b>          | <b>4,450</b>        | <b>4,600</b>                             | <b>150</b>             |

PROGRAM DESCRIPTION

The Mayor is the policy leader of the Village and is the head of the Village Government. The Mayor presides over meetings and public hearings of the Board of Trustees and represents the Village before the State and Federal governments.

Personal services represent the Mayor's salary at \$ 4,000/year.

Contractual expenses within this program include travel

**VILLAGE COURT (A-1110)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>139,124</b>        | <b>124,769</b>      | <b>113,213</b>                           | <b>(11,556)</b>        |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>48,468</b>         | <b>41,850</b>       | <b>98,730</b>                            | <b>56,880</b>          |
|                             | <b>187,592</b>        | <b>166,619</b>      | <b>211,943</b>                           | <b>45,324</b>          |

PROGRAM DESCRIPTION

All judicial functions at the local Village government level are vested in the Village Court which is presided over by an elected Village Justice assisted by an appointed Acting Village Justice.

The clerical functions of the Court are handled by a Court Clerk and an part-time Assistant Court Clerk.

Contractual expenses are for stenographic, interpreter and jurors fees, office supplies, materials for the Court, computer and processing of parking tickets.

A portion of the fees collected by the Village Court is retained by the Village to cover a portion of the court expense.

**VILLAGE MANAGER (A-1230)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>193,700</b>        | <b>193,975</b>      | <b>215,000</b>                           | <b>21,025</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>500</b>                               | <b>500</b>             |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>10,911</b>         | <b>11,350</b>       | <b>11,500</b>                            | <b>150</b>             |
|                             | <b>204,610</b>        | <b>205,325</b>      | <b>227,000</b>                           | <b>21,675</b>          |

PROGRAM DESCRIPTION

The Village Manager is appointed by and is directly responsible to the Village Board of Trustees .

She is the Chief Executive Officer of the Village and is responsible for administrative affairs, keeping the Board of Trustees advised on administrative and fiscal matters, properly executing all policies established by the Trustees, and enforcing local laws.

The Manager's budget includes the salaries of the Village Manager and a part-time Secretary.

Contractual expenses are for conferences, supplies and the Village Manager's library of professional and training materials for use by all departments.

**TREASURER (A-1325)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>108,832</b>        | <b>110,999</b>      | <b>116,875</b>                           | <b>5,876</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>53,270</b>         | <b>51,750</b>       | <b>81,750</b>                            | <b>30,000</b>          |
|                             | <b>162,102</b>        | <b>162,749</b>      | <b>198,625</b>                           | <b>35,876</b>          |

PROGRAM DESCRIPTION

This function is responsible for exercising control over various financial aspects of Village operations through the accounting process. The Treasurer supervises the treasury and fixed accounts of the Village.

The duties include the handling of all investments of public funds, administering of the Village debts, and arrangement of Village bond sales. The program is staffed by the Treasurer, Payroll Clerk and a Bookkeeper.

Contractual expenses are for outside independent audits, implementation of GASB 34, quarterly audit of accounts and maintenance of office equipment.

Treasury duties presently are shared among the Village Manager, Treasurer/Village Clerk and Deputy Treasurer.

**VILLAGE CLERK (A-1410)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>132,514</b>        | <b>138,312</b>      | <b>141,312</b>                           | <b>3,000</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>42,254</b>         | <b>38,433</b>       | <b>44,050</b>                            | <b>5,617</b>           |
|                             | <b>174,767</b>        | <b>176,745</b>      | <b>185,362</b>                           | <b>8,617</b>           |

PROGRAM DESCRIPTION

The Treasurer/Village Clerk is responsible for the custody of all records and papers of the Village, official reports and communications, both written and electronic, supervision of Village elections and the maintenance of all minutes and proceedings of the Board of Trustees and other Boards and Commissions.

This program is staffed by the Village Clerk, a part-time office clerk and a Deputy Village Clerk.

Contractual expenses are for office supplies, postage, printing, legal advertising and reproduction supplies.

**LAW (A-1420)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>226,156</b>        | <b>140,750</b>      | <b>185,000</b>                           | <b>44,250</b>          |
|                             | <b>226,156</b>        | <b>140,750</b>      | <b>185,000</b>                           | <b>44,250</b>          |

PROGRAM DESCRIPTION

This program provides all legal services for the Village. The part-time Village Attorney serves on a retainer as legal advisor to the Board of Trustees, Planning Board and Zoning Board of Appeals, Village Manager and all departments and offices of the Village; represents the Village in all lawsuits filed by or against the Village; and provides an attorney for the prosecution of violations of local laws and codes.

The District Attorney's office provides prosecution services for all other violations.

Contractual expenses represent the Village Attorney and staff and special outside counsel fees as needed.

**ENGINEER (A-1440)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>8,969</b>          | <b>15,000</b>       | <b>15,000</b>                            | <b>0</b>               |
|                             | <b>8,969</b>          | <b>15,000</b>       | <b>15,000</b>                            | <b>0</b>               |

PROGRAM DESCRIPTION

This program represents outside engineering review and services for Village Departments as needed.

**ELECTION (A-1450)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>1,400</b>          | <b>2,300</b>        | <b>1,850</b>                             | <b>(450)</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>1,958</b>          | <b>2,500</b>        | <b>2,100</b>                             | <b>(400)</b>           |
|                             | <b>3,358</b>          | <b>4,800</b>        | <b>3,950</b>                             | <b>(850)</b>           |

PROGRAM DESCRIPTION

This program provides for the conduct of elections under the supervision of the Village Clerk. This includes recruiting and training election inspectors, setting up voting machines, and canvassing of votes.

Contractual expenses represent printing costs and voting machine rentals.



**MUNICIPAL BUILDING (A1620)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>14,709</b>         | <b>14,000</b>       | <b>23,693</b>                            | <b>9,693</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>5,000</b>        | <b>5,000</b>                             | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>101,857</b>        | <b>94,500</b>       | <b>99,200</b>                            | <b>4,700</b>           |
|                             | <b>116,566</b>        | <b>113,500</b>      | <b>127,893</b>                           | <b>14,393</b>          |

PROGRAM DESCRIPTION

The program represents the maintenance, repair and operations of the Municipal Building.

Personal Services represents a part-time employee who empties the trash/recycling bins and fills paper goods in the Municipal Building.

Contractual expenses are for utilities, maintenance supplies, service contracts, repairs and painting. It also reflects the annual costs of an outside cleaning service.

**CENTRAL COMMUNICATION & TECHNOLOGY (A1650)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>120,311</b>        | <b>125,028</b>      | <b>130,028</b>                           | <b>5,000</b>           |
| <b>Equipment</b>            | <b>54,623</b>         | <b>55,000</b>       | <b>75,000</b>                            | <b>20,000</b>          |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>54,674</b>         | <b>70,000</b>       | <b>75,000</b>                            | <b>5,000</b>           |
|                             | <b>229,608</b>        | <b>250,028</b>      | <b>280,028</b>                           | <b>30,000</b>          |

**PROGRAM DESCRIPTION**

The program represents and is responsible for all communication services for the Village as well as maintenance, support and upgrades to all department computer systems. It also administers WHoH-TV & School District Channels, which produce local and original content for Village residents.

It maintains and updates information for Hastingsgov.org and village smart phone apps, as well as the sending village emails, updating Facebook and Twitter to keep the public informed.

It produces the annual Village Calendar that is mailed to all Village households.

Personal Services represents a Technology Director/Deputy Village Treasurer and Cable TV Station Director.

Equipment represents the purchase of computers, upgrades to the current systems as well as purchase of software and annual maintenance of existing software.

Contractual expenses are for telephone costs, Internet and communications improvements

**SPECIAL ITEMS (A-1900)**

| CLASSIFICATION                    | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------------|-----------------------|---------------------|--|------------------------|
| A1910.4 UNALLOCATED INSURANCE     | 387,815               | 384,000             | 495,000                                  | 111,000                |
| A1920.4 MUNICIPAL ASSOC DUES      | 5,302                 | 9,600               | 9,600                                    | 0                      |
| A1930.0 JUDGEMENT & CLAIMS        | 13,177                | 100,000             | 75,000                                   | (25,000)               |
| A1950.4 TAXES ON VILLAGE PROPERTY | 61,342                | 26,000              | 26,000                                   | 0                      |
| A1960.4 NEWSLETTER                | 7,969                 | 8,000               | 8,000                                    | 0                      |
| A1970.4 E T P A                   | 2,500                 | 3,500               | 3,500                                    | 0                      |
| A19825 EMPLOYEE ASSISTANTS PRGM   | 3,500                 | 3,500               | 4,000                                    | 500                    |
| A1990.4 CONTINGENCY               | 0                     | 118,263             | 140,000                                  | 21,737                 |
|                                   | <b>481,606</b>        | <b>652,863</b>      | <b>761,100</b>                           | <b>108,237</b>         |

PROGRAM DESCRIPTION

This budget represents various expenses applicable Village-wide.

ETPA is budgeted at \$3,500 payment to N.Y.S. Housing and Community Renewal as required by law.

The contingency fund represents unanticipated expenses and growth for the fund balance.

The cost of the annual report (calendar) is reflected in the newsletter line item.

Funding is included for the employee assistance program designed to provide a referral service for personal needs for our employees and their families.

PUBLIC SAFETY

EXPENDITURES BY PROGRAM

| CLASSIFICATION          | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-------------------------|-----------------------|---------------------|--|------------------------|
| A3120 POLICE            | 3,099,417             | 3,028,361           | 2,805,095                                | (223,266)              |
| A3150 JAIL              | 1,170                 | 1,300               | 1,300                                    | 0                      |
| A3310 TRAFFIC CONTROL   | 0                     | 0                   | 0  | 0                      |
| A3320 ON STREET PARKING | 66,827                | 49,511              | 58,000                                   | 8,489                  |
| A3410 FIRE DEPT ALARM   | 0                     | 2,500               | 2,500                                    | 0                      |
| A3411 HOOK AND LADDER   | 77,865                | 56,660              | 59,660                                   | 3,000                  |
| A3412 FIRE DEPT OTHER   | 444,915               | 382,462             | 380,200                                  | (2,262)                |
| A3414 FIRE PREVENTION   | 85,725                | 82,173              | 82,223                                   | 50                     |
| A3620 SAFETY INSPECTION | 228,721               | 239,029             | 255,629                                  | 16,600                 |
| A4540 AMBULANCE         | 32,769                | 36,100              | 38,800                                   | 2,700                  |
| <b>TOTAL \$</b>         | <b>4,037,409</b>      | <b>3,878,096</b>    | <b>3,683,407</b>                         | <b>(194,689)</b>       |

EXPENDITURES BY OBJECT

|                       |                  |                  |                  |                  |
|-----------------------|------------------|------------------|------------------|------------------|
| 1 PERSONAL SERVICES   | 3,217,745        | 3,155,402        | 2,972,559        | (182,843)        |
| 2 EQUIPMENT           | 94,705           | 65,376           | 70,488           | 5,112            |
| 3 CAPITAL OUTLAY      | 165,559          | 115,596          | 74,500           | (41,096)         |
| 4 CONTRACTUAL EXPENSE | 559,400          | 541,723          | 565,860          | 24,137           |
| <b>TOTAL \$</b>       | <b>4,037,409</b> | <b>3,878,096</b> | <b>3,683,407</b> | <b>(194,689)</b> |

**POLICE (A3120)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>2,881,414</b>      | <b>2,813,250</b>    | <b>2,615,707</b>                         | <b>(197,543)</b>       |
| <b>Equipment</b>            | <b>17,086</b>         | <b>8,876</b>        | <b>14,638</b>                            | <b>5,762</b>           |
| <b>Capital Outlay</b>       | <b>39,278</b>         | <b>29,684</b>       | <b>15,500</b>                            | <b>(14,184)</b>        |
| <b>Contractual Expenses</b> | <b>161,639</b>        | <b>176,551</b>      | <b>159,250</b>                           | <b>(17,301)</b>        |
|                             | <b>3,099,417</b>      | <b>3,028,361</b>    | <b>2,805,095</b>                         | <b>(223,266)</b>       |

PROGRAM DESCRIPTION

The Police Department is the law enforcement section of the Village government. Primary activities include the prevention and detection of crime, enforcement of the traffic laws, answering calls for assistance and other special assignments. The Village continues to have one of the lowest crime rates in Westchester county according to FBI statistics.

Authorized staffing includes one (1) Chief, one (1) Lieutenant, four (4) Sergeants, Two (2) Detectives, and thirteen (13) Police Officers. Also included is the cost of the school crossing guard program at five (5) locations.

Contractual expenses include vehicle maintenance and operation, E-Justice & Livescan costs, travel, tuition, office supplies, uniforms, physicals, training and leased vehicles.

**JAIL ( A-3150)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>1,170</b>          | <b>1,200</b>        | <b>1,200</b>                             | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>100</b>          | <b>100</b>                               | <b>0</b>               |
|                             | <b>1,170</b>          | <b>1,300</b>        | <b>1,300</b>                             | <b>0</b>               |

PROGRAM DESCRIPTION

Funding for this program represents the cost of a matron and food for prisoners.

**ON-STREET PARKING (A-3320)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>45,195</b>         | <b>39,000</b>       | <b>48,000</b>                            | <b>9,000</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>10,320</b>         | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>11,311</b>         | <b>10,511</b>       | <b>10,000</b>                            | <b>(511)</b>           |
|                             | <b>66,827</b>         | <b>49,511</b>       | <b>58,000</b>                            | <b>8,489</b>           |

PROGRAM DESCRIPTION

This program is responsible for the enforcement of parking, maintenance of meters and collections. It is staffed by a part-time meter repairman and three (3) part-time Parking Enforcement Officers.

The Village has implemented has begun to replaced all the meters in the parking lots and replace them with Pay Stations that accept Coins, Bills and Credit Cards. We Currently have 8 Pay Stations.

The Village has ParkMobile Pay-by-Phone which allows the user to pay the meter (at the commuter lot) through an application on their cell phone. The customer will enjoy a faster, more reliable ability to pay the meter.

**FIRE DEPARTMENT-ALARM (A-3410)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>2,500</b>        | <b>2,500</b>                             | <b>0</b>               |
|                             | <b>0</b>              | <b>2,500</b>        | <b>2,500</b>                             | <b>0</b>               |

PROGRAM DESCRIPTION

This program is responsible for the maintenance of the fire alarm and emergency siren system.

Also the budget reflects need to purchase replacement pagers and portable radios, as needed, for the firemen.



HOOK AND LADDER (A-3411)

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>10,764</b>         | <b>5,000</b>        | <b>5,000</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>30,477</b>         | <b>15,000</b>       | <b>18,000</b>                            | <b>3,000</b>           |
| <b>Contractual Expenses</b> | <b>36,624</b>         | <b>36,660</b>       | <b>36,660</b>                            | <b>0</b>               |
|                             | <b>77,865</b>         | <b>56,660</b>       | <b>59,660</b>                            | <b>3,000</b>           |

PROGRAM DESCRIPTION

This program provides maintenance of the Village-owned Hook and Ladder Building.

Capital outlay provides for building maintenance. Much work has been done to preserve this historic 1927 building by the members of the department and contractors. Repairs have included brick repointing, window replacement, roof repair and fire escape iron work. Funding this year reflects routine repairs which are normal in an aging facility.

Contractual expenses represent utility costs and building maintenance. Staff continues to work to preserve the structure.

**FIRE DEPARTMENT-OTHER (A-3412)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>50,445</b>         | <b>35,000</b>       | <b>34,250</b>                            | <b>(750)</b>           |
| <b>Capital Outlay</b>       | <b>85,484</b>         | <b>70,912</b>       | <b>41,000</b>                            | <b>(29,912)</b>        |
| <b>Contractual Expenses</b> | <b>308,986</b>        | <b>276,551</b>      | <b>304,950</b>                           | <b>28,400</b>          |
|                             | <b>444,915</b>        | <b>382,462</b>      | <b>380,200</b>                           | <b>(2,262)</b>         |

PROGRAM DESCRIPTION

This program represents expenses for fire suppression activities among all the departments .

Equipment expenditures represent continuation of the program to upgrade fire equipment.

Contractual expenses are for equipment maintenance, the allocation of fire contract (Donald Park District) funds, the annual inspection and miscellaneous supplies.

**FIRE PREVENTION (A-3414)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>65,733</b>         | <b>67,023</b>       | <b>67,023</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>1,958</b>          | <b>1,500</b>        | <b>1,500</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>18,034</b>         | <b>13,650</b>       | <b>13,700</b>                            | <b>50</b>              |
|                             | <b>85,725</b>         | <b>82,173</b>       | <b>82,223</b>                            | <b>50</b>              |

PROGRAM DESCRIPTION

This program is responsible for inspection and enforcement of the Fire Prevention Code as well as coordination of the Life Safety Inspection Program (LSIP).

It is staffed by a part-time Fire Inspector and the secretary assigned full-time to the Fire Department.

Over 196 inspections were completed in 2019. These included dwellings, commercial properties, schools and day care facilities.

Equipment is for updated manuals and updated equipment for fire prevention/detection.

Contractual expenses represent fire prevention supplies and materials.

**SAFETY INSPECTION (A-3620)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>224,233</b>        | <b>234,929</b>      | <b>240,629</b>                           | <b>5,700</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>4,488</b>          | <b>4,100</b>        | <b>15,000</b>                            | <b>10,900</b>          |
|                             | <b>228,721</b>        | <b>239,029</b>      | <b>255,629</b>                           | <b>16,600</b>          |

PROGRAM DESCRIPTION

This department is responsible for the administration and enforcement of all building, zoning, housing and fire codes and provides staff assistance to the Planning and Zoning Boards and the Architectural Review Board.

It is staffed by the Building Official, Deputy Building Inspector, a Secretary shared with the Public Works Department and a part-time clerk which is shared with the Village Clerk's office.

Contractual expenses represent office supplies and travel.

These professionals also investigate health code, tenant/landlord complaints, building setback violations, dumpster locations, agricultural questions, street lighting, property maintenance allegations and nearly any possible land-use issue that is brought to the Village's attention. The staff served as advisors on the recently adopted Green Building Code

**AMBULANCE SERVICE (A-4540)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>14,451</b>         | <b>15,000</b>       | <b>15,100</b>                            | <b>100</b>             |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>18,318</b>         | <b>21,100</b>       | <b>23,700</b>                            | <b>2,600</b>           |
|                             | <b>32,769</b>         | <b>36,100</b>       | <b>38,800</b>                            | <b>2,700</b>           |

PROGRAM DESCRIPTION

This program provides emergency medical response and rescue activities.

Contractual expenses represent fuel, medical supplies, clothing replacement and building rental.

**PUBLIC WORKS**

**EXPENDITURES BY PROGRAM**

| CLASSIFICATION           | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|--------------------------|-----------------------|---------------------|--|------------------------|
| A5010 ADMINISTRATION     | 141,149               | 143,040             | 142,815                                  | (225)                  |
| A5110 STREET MAINTENANCE | 336,456               | 181,481             | 302,086                                  | 120,605                |
| A5132 GARAGE             | 267,475               | 92,283              | 265,253                                  | 172,971                |
| A5142 SNOW REMOVAL       | 187,736               | 133,980             | 143,000                                  | 9,020                  |
| A5182 STREET LIGHTING    | 172,751               | 149,703             | 151,700                                  | 1,997                  |
| A8120 SANITARY SEWER     | 35,040                | 50,010              | 88,303                                   | 38,293                 |
| A8140 STORM SEWER        | 65,846                | 50,770              | 129,586                                  | 78,816                 |
| A8160 REFUSE COLLECTION  | 945,906               | 1,266,813           | 911,252                                  | (355,561)              |
| A8170 STREET CLEANING    | 30,450                | 56,000              | 50,000                                   | (6,000)                |
| A8560 SHADE TREES        | 163,666               | 158,600             | 158,500                                  | (100)                  |
| <b>TOTAL \$</b>          | <b>2,346,476</b>      | <b>2,282,679</b>    | <b>2,342,495</b>                         | <b>59,816</b>          |

**EXPENDITURES BY OBJECT**

|                       |                  |                  |                  |               |
|-----------------------|------------------|------------------|------------------|---------------|
| 1 PERSONAL SERVICES   | 1,453,378        | 1,476,735        | 1,462,170        | (14,565)      |
| 2 EQUIPMENT           | 325              | 0                | 0                | 0             |
| 3 CAPITAL OUTLAY      | 49,171           | 63,500           | 65,500           | 2,000         |
| 4 CONTRACTUAL EXPENSE | 843,602          | 742,444          | 814,825          | 72,381        |
| <b>TOTAL \$</b>       | <b>2,346,476</b> | <b>2,282,679</b> | <b>2,342,495</b> | <b>59,816</b> |

**PUBLIC WORKS ADMINISTRATION (A-5010)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>138,799</b>        | <b>142,340</b>      | <b>140,290</b>                           | <b>(2,050)</b>         |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>2,350</b>          | <b>700</b>          | <b>2,525</b>                             | <b>1,825</b>           |
|                             | <b>141,149</b>        | <b>143,040</b>      | <b>142,815</b>                           | <b>(225)</b>           |

PROGRAM DESCRIPTION

This program provides for the general direction, coordination and supervision of the various activities of the Department of Public Works.

It is administered by the Superintendent of Public Works. A total of fifteen (15) full-time, summer employees and seasonal workers are assigned to the Public Works function and are reflected (as assigned) to the various sections of this budget. Besides wages, personal services include contractual longevity payments.

Contractual expenses include training sessions and supplies.

**STREET MAINTENANCE (A-5110)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>210,623</b>        | <b>70,000</b>       | <b>165,086</b>                           | <b>95,086</b>          |
| <b>Equipment</b>            | <b>325</b>            | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>1,000</b>        | <b>3,000</b>                             | <b>2,000</b>           |
| <b>Contractual Expenses</b> | <b>125,508</b>        | <b>110,481</b>      | <b>134,000</b>                           | <b>23,519</b>          |
|                             | <b>336,456</b>        | <b>181,481</b>      | <b>302,086</b>                           | <b>120,605</b>         |

PROGRAM DESCRIPTION

This program provides for all street maintenance activities (other than snow removal) on the Village's 35 miles of streets.

Primary activities include street patching, cleaning, catch basin cleaning and repair, emergency tree removal and special maintenance tasks, as required.

Contractual expenses include patching materials, truck repairs and supplies and street sweeping. Village streets are planned to be swept twice per year, with the downtown streets and parking areas done more frequently.



**CENTRAL GARAGE (A-5132)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>166,161</b>        | <b>220</b>          | <b>166,463</b>                           | <b>166,243</b>         |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>101,314</b>        | <b>92,063</b>       | <b>98,790</b>                            | <b>6,727</b>           |
|                             | <b>267,475</b>        | <b>92,283</b>       | <b>265,253</b>                           | <b>172,971</b>         |

PROGRAM DESCRIPTION

This program is responsible for the preventative maintenance of all Village departments.

Personal service represents the Village Mechanic and a Mechanic's Helper.

The contractual expense represents testing costs under the CDL program, the vehicle maintenance program, central gasoline purchases and fuel for heating the facility.

**SNOW REMOVAL (A-5142)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>67,151</b>         | <b>50,000</b>       | <b>50,000</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>120,584</b>        | <b>83,980</b>       | <b>93,000</b>                            | <b>9,020</b>           |
|                             | <b>187,736</b>        | <b>133,980</b>      | <b>143,000</b>                           | <b>9,020</b>           |

PROGRAM DESCRIPTION

This program provides for all snow removal activities. All streets within the Village receive service on a priority basis, with the most heavily traveled streets and hills receiving first attention. Primary activities are plowing, salting, hauling snow and major intersection and parking lot clearance as needed.

The contractual expenses budget includes 1,300 tons of salt, equipment repairs and equipment rental for snow removal, when necessary.

Employees are assigned to this program on a seasonal basis, and the personal service line represents overtime only. These same employees are responsible for trash and recycling services during the normal work week and perform winter storm-related work as needed.

**STREET LIGHTING (A-5182)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>41,373</b>         | <b>39,200</b>       | <b>39,200</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>45,000</b>         | <b>45,000</b>       | <b>45,000</b>                            | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>86,378</b>         | <b>65,503</b>       | <b>67,500</b>                            | <b>1,997</b>           |
|                             | <b>172,751</b>        | <b>149,703</b>      | <b>151,700</b>                           | <b>1,997</b>           |

PROGRAM DESCRIPTION

This program is responsible for the operation and maintenance of all Village street lights accomplished through contract with New York Power Authority for power and Village forces for maintenance activities.

Contractual expenses include cost of electricity, maintenance of vehicles and street lighting fixtures.

The equivalent of a .5 employee is assigned to this function. Our ongoing replacement of street lights with energy efficient fixtures has resulted in reduced power costs.

All street lights have been converted to energy efficient LED lamps. Already we have seen a reduced expense with the LED conversion.

**SANITARY SEWER SYSTEM (A-8120)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>15,847</b>         | <b>10,000</b>       | <b>48,293</b>                            | <b>38,293</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>19,193</b>         | <b>40,010</b>       | <b>40,010</b>                            | <b>0</b>               |
|                             | <b>35,040</b>         | <b>50,010</b>       | <b>88,303</b>                            | <b>38,293</b>          |

PROGRAM DESCRIPTION

This program is responsible for maintenance and repairs to the Village's sanitary sewer system.

Activities include cleaning and repair of sewer mains as required and unclogging sewer laterals on an emergency basis. The Village responds to sewer line backups in the public right of way.

Contractual expenses represent materials and supplies for repairs, as necessary. Dependent upon the complexity of the necessary sewer repairs, the Village often times must have outside contractors to perform the work.

Employees are assigned to perform this service as needed.

**STORM SEWERS (A-8140)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>29,085</b>         | <b>20,000</b>       | <b>89,586</b>                            | <b>69,586</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>36,761</b>         | <b>30,770</b>       | <b>40,000</b>                            | <b>9,230</b>           |
|                             | <b>65,846</b>         | <b>50,770</b>       | <b>129,586</b>                           | <b>78,816</b>          |

PROGRAM DESCRIPTION

This program is responsible for maintaining the Village's storm sewer system. Activities include cleaning storm sewers on a periodical basis and maintenance activities as necessary.

Contractual expenses include maintenance supplies and annual rental of a vacuum truck.

Our workers are developing the necessary skills to build catch basin, pave roadways and perform construction work.

The Skilled Laborer position has had a positive influence on expanding the level of service provided as part of the street maintenance department.

**REFUSE REMOVAL (A-1860)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>757,296</b>        | <b>1,124,975</b>    | <b>743,252</b>                           | <b>(381,723)</b>       |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>188,610</b>        | <b>141,838</b>      | <b>168,000</b>                           | <b>26,162</b>          |
|                             | <b>945,906</b>        | <b>1,266,813</b>    | <b>911,252</b>                           | <b>(355,561)</b>       |

PROGRAM DESCRIPTION

This program is responsible for the collection and disposal of refuse pick-up in the Village on a once-a-week basis, weekly recycling pick-up, weekly bulk pick-up year-round, a once a month Saturday truck for bulk and garbage parked at the DPW garage and the Village's yard waste collection program.

It is expected that the Village will collect approximately 3,300 tons of refuse and dispose of approximately 1,300 tons of recyclable materials. Additionally, the Village collects 2,650 cubic yards of yard waste. These numbers have remained steady over the past several years. Major contractual expenses include garbage/bulk disposal fees , equipment operation and maintenance, and supplies.

Nine (9) full-time employees are assigned to this function.

The Village has been recognized by Westchester County as one of the top municipalities with the highest curbside recycling rate.

**STREET CLEANING (A-8170)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>27,042</b>         | <b>20,000</b>       | <b>20,000</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>3,408</b>          | <b>36,000</b>       | <b>30,000</b>                            | <b>(6,000)</b>         |
|                             | <b>30,450</b>         | <b>56,000</b>       | <b>50,000</b>                            | <b>(6,000)</b>         |

PROGRAM DESCRIPTION

This program is responsible for cleaning activities on the Village's 35 miles of streets and public parking lots. Village streets and parking lots are on a scheduled cleaning program.

Contractual expenses represent equipment maintenance and purchase of supplies for our new street sweeper.

**SHADE TREES (A-8560)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>4,171</b>          | <b>17,500</b>       | <b>17,500</b>                            | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>159,495</b>        | <b>141,100</b>      | <b>141,000</b>                           | <b>(100)</b>           |
|                             | <b>163,666</b>        | <b>158,600</b>      | <b>158,500</b>                           | <b>(100)</b>           |

PROGRAM DESCRIPTION

This program is responsible for general maintenance, removal and replacement of shade trees along Village streets and in parks. This program also provides brush clean-up.

Capital Outlay represents purchase of new trees

Contractual expenses provide for the maintenance of public property by contract, planting of trees by outside contract, tree trimming and supplies.



COMMUNITY SERVICES

EXPENDITURES BY PROGRAM

| CLASSIFICATION         | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|------------------------|-----------------------|---------------------|--|------------------------|
| A4020 REGISTRAR        | 0                     | 45                  | 6,000                                    | 5,955                  |
| A6610 SENIOR OUTREACH  | 21,818                | 25,000              | 25,000                                   | 0                      |
| A4210 YOUTH SERVICES   | 150,123               | 160,454             | 196,254                                  | 35,800                 |
| A6326 YOUTH EMPLOYMENT | 18,519                | 18,519              | 18,519                                   | 0                      |
| A7510 HISTORIAN        | 0                     | 100                 | 100                                      | 0                      |
| A7550 CELEBRATIONS     | 69,680                | 51,248              | 81,000                                   | 29,752                 |
| A8010 ZONING           | 2,165                 | 2,000               | 2,500                                    | 500                    |
| A8020 PLANNING         | 93,116                | 51,000              | 90,500                                   | 39,500                 |
| <b>TOTAL \$</b>        | <b>355,421</b>        | <b>308,366</b>      | <b>419,873</b>                           | <b>111,507</b>         |

EXPENDITURES BY OBJECT

|                       |                |                |                |                |
|-----------------------|----------------|----------------|----------------|----------------|
| 1 PERSONAL SERVICES   | 154,792        | 163,749        | 224,223        | 60,474         |
| 2 EQUIPMENT           | 0              | 1,150          | 1,150          | 0              |
| 3 CAPITAL OUTLAY      | 0              | 0              | 0              | 0              |
| 4 CONTRACTUAL EXPENSE | 200,629        | 143,467        | 194,500        | 51,033         |
| <b>TOTAL \$</b>       | <b>355,421</b> | <b>308,366</b> | <b>419,873</b> | <b>111,507</b> |

**REGISTRAR (A-4020)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>45</b>           | <b>6,000</b>                             | <b>5,955</b>           |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
|                             | <b>0</b>              | <b>45</b>           | <b>6,000</b>                             | <b>5,955</b>           |

PROGRAM DESCRIPTION

This program provides for the registration for birth and death certificates as required by State law

**SENIOR OUTREACH (A6610)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>21,818</b>         | <b>25,000</b>       | <b>25,000</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
|                             | <b>21,818</b>         | <b>25,000</b>       | <b>25,000</b>                            | <b>0</b>               |

PROGRAM DESCRIPTION

This program, initiated in 1991-92, is staffed by a part-time Senior Outreach Worker and provides counseling and assistance to senior citizens on issues relating to housing, landlord/tenant relations, transportation, health and taxes. New to the program in 2006 was Village participation in the Senior Citizens Rent Increase Exemption Program and the Disability Rent Increase Exemption Program. Both of these programs are intended to assist persons meeting age, income, and disability criteria.

The Senior Outreach Worker continues in an effort to seek out programs to benefit and address quality of life issues for the Village's senior population.

The Board-appointed Senior Citizen's Advisory Committee has resulted in program development for our aging population and an increase awareness of problems encountered by our Senior Citizens.

**YOUTH SERVICES PROGRAM (A4210)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>132,350</b>        | <b>138,704</b>      | <b>174,704</b>                           | <b>36,000</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>1,150</b>        | <b>1,150</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>17,773</b>         | <b>20,600</b>       | <b>20,400</b>                            | <b>(200)</b>           |
|                             | <b>150,123</b>        | <b>160,454</b>      | <b>196,254</b>                           | <b>35,800</b>          |

PROGRAM DESCRIPTION

This program, under the general direction of the Youth Council, develops and coordinates youth activities within the Village in cooperation with community organizations, the School District and the Recreation Department.

Program expenditures include the Youth Advocate program and other youth related activities.

The program is staffed by a Director, Youth Advocate and other seasonal or part-time staff as necessary.

Approximately 70% of the program is funded by New York State grants; the balance is paid for by the Village through the operating budget.

**YOUTH EMPLOYMENT SERVICE (A-6326)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>18,519</b>                            | <b>18,519</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>18,519</b>         | <b>18,519</b>       | <b>0</b>                                 | <b>(18,519)</b>        |
|                             | <b>18,519</b>         | <b>18,519</b>       | <b>18,519</b>                            | <b>0</b>               |

PROGRAM DESCRIPTION

This program provides job referral services for the youth in the community and is under the general direction of the Director of Youth Services.

The program includes a part-time counselor working at the High School during the school year to match interested students with employment opportunities.

HISTORIAN (A-7510)

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>0</b>              | <b>100</b>          | <b>100</b>                               | <b>0</b>               |
|                             | <b>0</b>              | <b>100</b>          | <b>100</b>                               | <b>0</b>               |

PROGRAM DESCRIPTION

This program provides information services regarding the history of Hastings-on-Hudson.

**CELEBRATIONS (A-7550)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>69,680</b>         | <b>51,248</b>       | <b>81,000</b>                            | <b>29,752</b>          |
|                             | <b>69,680</b>         | <b>51,248</b>       | <b>81,000</b>                            | <b>29,752</b>          |

PROGRAM DESCRIPTION

This program covers expenses associated with special activities and celebrations.

A series of activities are being planned to occur throughout the year. These include donations toward Friday Night Live, Memorial Day Parade and other community sponsored events held throughout the year.

Contractual Expenses also include payment to the Downtown Advocate. This position promotes the downtown business district and works to improve the economic health of the Village.

**ZONING (A-8010)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>2,165</b>          | <b>2,000</b>        | <b>2,500</b>                             | <b>500</b>             |
|                             | <b>2,165</b>          | <b>2,000</b>        | <b>2,500</b>                             | <b>500</b>             |

PROGRAM DESCRIPTION

This program represents expenses associated with the Zoning Board of Appeals.

Contractual expenses cover advertising, transcriptions for public meetings.

Recently-enacted State Law requires four (4) hours of mandatory training for the appointed members on the zoning board. Funds are included to cover training expenses.



**PLANNING (A-8020)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>625</b>            | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>92,491</b>         | <b>51,000</b>       | <b>90,500</b>                            | <b>39,500</b>          |
|                             | <b>93,116</b>         | <b>51,000</b>       | <b>90,500</b>                            | <b>39,500</b>          |

PROGRAM DESCRIPTION

This program represents expenses associated with the Planning Board and the Comprehensive Plan.

Activities concern the many land-use applications presently before the Planning Board for consideration.

As is the case with the Zoning Board, the Planning Board is now required to pursue continuing education in land-use principles. State law requires the Planning Board members to participate in at least four (4) hours of training annually to improve upon their skills and knowledge of land-use law.

Costs charged to this program include grant writing and grant administration.

**PARKS AND RECREATION**

**EXPENDITURES BY PROGRAM**

| CLASSIFICATION            | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|---------------------------|-----------------------|---------------------|--|------------------------|
| A7020 REC. ADMINISTRATION | 306,931               | 366,843             | 386,924                                  | 20,081                 |
| A7110 PARKS               | 52,131                | 96,779              | 86,800                                   | (9,979)                |
| A7140 PARKS & PLAYGROUNDS | 27,540                | 24,813              | 24,200                                   | (613)                  |
| A7145 COMMUNITY CENTER    | 127,418               | 127,307             | 126,800                                  | (507)                  |
| A7310 AFTER SCHOOL PROG   | 46,909                | 49,972              | 50,000                                   | 28                     |
| A7311 DAY CAMP            | 281,968               | 241,000             | 241,000                                  | 0                      |
| A7320 ATHLETICS           | 58,386                | 59,000              | 64,500                                   | 5,500                  |
| <b>TOTAL \$</b>           | <b>901,282</b>        | <b>965,715</b>      | <b>980,224</b>                           | <b>14,509</b>          |

**EXPENDITURES BY OBJECT**

|                       |                |                |                |               |
|-----------------------|----------------|----------------|----------------|---------------|
| 1 PERSONAL SERVICES   | 657,329        | 699,114        | 679,924        | (19,190)      |
| 2 EQUIPMENT           | 3,327          | 6,200          | 6,200          | 0             |
| 3 CAPITAL OUTLAY      | 0              | 14,500         | 2,000          | (12,500)      |
| 4 CONTRACTUAL EXPENSE | 240,627        | 245,901        | 292,100        | 46,199        |
| <b>TOTAL \$</b>       | <b>901,282</b> | <b>965,715</b> | <b>980,224</b> | <b>14,509</b> |

**RECREATION ADMINISTRATION (A-7020)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>292,898</b>        | <b>349,614</b>      | <b>374,924</b>                           | <b>25,310</b>          |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>14,033</b>         | <b>17,229</b>       | <b>12,000</b>                            | <b>(5,229)</b>         |
|                             | <b>306,931</b>        | <b>366,843</b>      | <b>386,924</b>                           | <b>20,081</b>          |

PROGRAM DESCRIPTION

Personal Services represent the Superintendent of Parks and Recreation, Two (2) Recreation Assistants

Field work is performed by a working foreman and seasonal laborers.

Contractual expenses represent operation and maintenance of parks buildings, mini-bus program expenses, office supplies, special programs, postage, and program development.

**PARKS (A-7110)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>19,998</b>         | <b>40,000</b>       | <b>40,000</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>604</b>            | <b>500</b>          | <b>500</b>                               | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>14,500</b>       | <b>2,000</b>                             | <b>(12,500)</b>        |
| <b>Contractual Expenses</b> | <b>31,529</b>         | <b>41,779</b>       | <b>44,300</b>                            | <b>2,521</b>           |
|                             | <b>52,131</b>         | <b>96,779</b>       | <b>86,800</b>                            | <b>(9,979)</b>         |

PROGRAM DESCRIPTION

This program under the direction of the Superintendent of Parks and Recreation provides for maintenance and improvements to the Village's over 160 acre parks system. Maintenance activities are performed by Parks and Recreation department

Contractual expense include maintenance supplies, aeration of parks and tree removal.

**PLAYGROUNDS AND PARKS (A-7140)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>16,620</b>         | <b>10,000</b>       | <b>2,000</b>                             | <b>(8,000)</b>         |
| <b>Equipment</b>            | <b>0</b>              | <b>1,200</b>        | <b>1,200</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>10,920</b>         | <b>13,613</b>       | <b>21,000</b>                            | <b>7,387</b>           |
|                             | <b>27,540</b>         | <b>24,813</b>       | <b>24,200</b>                            | <b>(613)</b>           |

PROGRAM DESCRIPTION

This program provides for the overall direction of all Parks and Playgrounds programs. It is staffed by seasonal employees for our parks department and tennis attendants.

Contractual expenses are for recreation supplies and portable toilets for Hillside tennis courts, Reynolds and Waterfront parks.

**JAMES V HARMON COMMUNITY CENTER (A-7145)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>14,557</b>         | <b>20,000</b>       | <b>20,000</b>                            | <b>0</b>               |
| <b>Equipment</b>            | <b>2,723</b>          | <b>2,000</b>        | <b>2,000</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>110,138</b>        | <b>105,307</b>      | <b>104,800</b>                           | <b>(507)</b>           |
|                             | <b>127,418</b>        | <b>127,307</b>      | <b>126,800</b>                           | <b>(507)</b>           |

PROGRAM DESCRIPTION

This program relates to all activities and events at the James V. Harmon Community Center.

Personal services represent instructors and supervisors for all center activities on a year-round basis.

Contractual expenses represent building maintenance, copier lease, energy costs, senior citizen programs and Community Center special events.

**AFTER SCHOOL PROGRAMS (A-7310)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>43,422</b>         | <b>45,000</b>       | <b>23,000</b>                            | <b>(22,000)</b>        |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>3,487</b>          | <b>4,972</b>        | <b>27,000</b>                            | <b>22,028</b>          |
|                             | <b>46,909</b>         | <b>49,972</b>       | <b>50,000</b>                            | <b>28</b>              |

PROGRAM DESCRIPTION

This self-sustaining program offers after school activities in the fall and spring for eight weeks as well as a six week winter session.

Personal service costs represent instructors and a supervisor.

Contractual expenses are for program supplies.

DAY CAMP (A-7311)

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>223,611</b>        | <b>200,000</b>      | <b>200,000</b>                           | <b>0</b>               |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>58,357</b>         | <b>41,000</b>       | <b>41,000</b>                            | <b>0</b>               |
|                             | <b>281,968</b>        | <b>241,000</b>      | <b>241,000</b>                           | <b>0</b>               |

PROGRAM DESCRIPTION

This program is responsible for providing a variety of group activities for five (5) weeks during the summer. It is staffed by a Recreation Assistant (Director), Assistant Director, Nurse, Head Counselors, Office Assistant, specialists, fifty (50) counselors, and maintenance personnel.

The increase represents increased personnel costs due to increase in minimum wage for staff.

Contractual expenses include supplies, programs, special events and trips.



**ATHLETICS (A-7320)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>46,222</b>         | <b>34,500</b>       | <b>20,000</b>                            | <b>(14,500)</b>        |
| <b>Equipment</b>            | <b>0</b>              | <b>2,500</b>        | <b>2,500</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>12,164</b>         | <b>22,000</b>       | <b>42,000</b>                            | <b>20,000</b>          |
|                             | <b>58,386</b>         | <b>59,000</b>       | <b>64,500</b>                            | <b>5,500</b>           |

PROGRAM DESCRIPTION

This activity covers all athletic programs sponsored by the department including the Annual Terry Ryan Run, youth basketball, youth football, swim team, fall and spring tennis lessons, lacrosse clinics and boys and girls lacrosse teams.

Equipment purchases are for youth football, basketball and lacrosse programs.

Contractual expenses represent athletic supplies and school facility rental.

**EMPLOYEE BENEFITS (A-9000)**

| CLASSIFICATION           | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|--------------------------|-----------------------|---------------------|--|------------------------|
| 9.08 FIRE SERVICE AWARDS | 237,814               | 249,705             | 273,518                                  | 23,813                 |
| 10.8 POLICE RETIREMENT   | 627,241               | 643,899             | 683,289                                  | 39,390                 |
| 15.8 STATE RETIREMENT    | 392,776               | 431,867             | 459,659                                  | 27,792                 |
| 30.8 SOCIAL SECURITY     | 481,872               | 476,000             | 480,000                                  | 4,000                  |
| 40.8 WORKERS COMP.       | 354,754               | 365,000             | 372,000                                  | 7,000                  |
| 50.8 UNEMPLOYMENT INS    | 1,768                 | 5,000               | 5,000                                    | 0                      |
| 60.8 HEALTH INSURANCE    | 2,171,622             | 2,289,383           | 2,375,000                                | 85,617                 |
|                          | 4,267,847             | 4,460,854           | 4,648,466                                | 187,612                |

PROGRAM DESCRIPTION

This program covers direct employee benefit expenses attributable to the General Fund.

Program costs reflect notifications from New York State of retirement and workers' compensation rates and anticipated rates for health insurance and social security.

For next fiscal year, we have anticipated a 6 percent rate increase for combined cost of medical and dental insurance.

**INTERFUND TRANSFERS (A-9500)**

| CLASSIFICATION                     | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|------------------------------------|-----------------------|---------------------|--|------------------------|
| <b>A9512.0 TRANSFER TO LIBRARY</b> | <b>893,938</b>        | <b>901,891</b>      | <b>929,598</b>                           | <b>27,707</b>          |
| <b>A9550.9 TRANSFER TO CAPITAL</b> | <b>96,416</b>         | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>A9551.0 TRANSFER TO POOL</b>    | <b>0</b>              | <b>0</b>            | <b>20,000</b>                            | <b>20,000</b>          |
|                                    | <b>990,354</b>        | <b>901,891</b>      | <b>949,598</b>                           | <b>47,707</b>          |

PROGRAM DESCRIPTION

This program represents the transfer of funds from the General Fund to other designated funds.

The transfer to the Library Fund is in the amount of \$929,598.

The transfer to the Pool Fund is for the Camp program's use of the Pool during its season in the amount of 20,000.

**DEBT SERVICE (A-9700)**

| CLASSIFICATION                | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-------------------------------|-----------------------|---------------------|--|------------------------|
| A9710.6 SERIAL BOND PRINCIPLE | <b>1,024,395</b>      | <b>974,255</b>      | <b>997,414</b>                           | <b>23,159</b>          |
| A9710.7 SERIAL BOND INTEREST  | <b>284,134</b>        | <b>272,889</b>      | <b>245,743</b>                           | <b>(27,146)</b>        |
|                               |                       |                     |  |                        |
|                               |                       |                     |  |                        |
| A9730.6 BANS PRINCIPLE        | <b>0</b>              | <b>0</b>            | <b>93,850</b>                            | <b>93,850</b>          |
| A9730.7 BANS INTEREST         | <b>0</b>              | <b>0</b>            | <b>6,194</b>                             | <b>6,194</b>           |
|                               |                       |                     |  |                        |
|                               |                       |                     |  |                        |
|                               | <b>1,308,529</b>      | <b>1,247,144</b>    | <b>1,343,201</b>                         | <b>96,057</b>          |

**PROGRAM DESCRIPTION**

This program provides for the payment of debt from the General Fund and is within the guidelines of the Village financial policies. The Village's debt payment is below the self-imposed debt level limitation.

SECTION D

CHEMKA POOL

The Pool Fund is presented as a self-sustaining fund for operational purposes.

**SWIMMING POOL (C7110)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>251,215</b>        | <b>245,000</b>      | <b>240,000</b>                           | <b>(5,000)</b>         |
| <b>Equipment</b>            | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>73,187</b>         | <b>98,140</b>       | <b>101,000</b>                           | <b>2,860</b>           |
| <b>Debt Service</b>         | <b>118,043</b>        | <b>119,095</b>      | <b>120,738</b>                           | <b>1,643</b>           |
| <b>Employee Benefits</b>    | <b>19,122</b>         | <b>20,000</b>       | <b>20,000</b>                            | <b>0</b>               |
|                             | <b>461,566</b>        | <b>482,235</b>      | <b>481,738</b>                           | <b>(497)</b>           |

**SWIMMING POOL REVENUES**

| CLASSIFICATION                    | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------------|-----------------------|---------------------|--|------------------------|
| <b>C2025 Membership Fees</b>      | <b>329,364</b>        | <b>325,000</b>      | <b>340,000</b>                           | <b>15,000</b>          |
| <b>C2026 Guest Fees</b>           | <b>29,313</b>         | <b>30,000</b>       | <b>30,000</b>                            | <b>0</b>               |
| <b>C2030 Camp Charges</b>         | <b>20,000</b>         | <b>20,000</b>       | <b>20,000</b>                            | <b>0</b>               |
| <b>C2031 Aquatic Program Fees</b> | <b>75,585</b>         | <b>100,095</b>      | <b>90,000</b>                            | <b>(10,095)</b>        |
| <b>C2401 Interest</b>             | <b>8,131</b>          | <b>5,000</b>        | <b>1,738</b>                             | <b>(3,262)</b>         |
|                                   | <b>462,392</b>        | <b>480,095</b>      | <b>481,738</b>                           | <b>1,643</b>           |

**PROGRAM DESCRIPTION**

This program is unique in that it is set up as an "Enterprise Fund" which means that it is self supporting and not a burden on the tax payers. It is responsible for the operation of the Village's swimming pool under the direction of the Superintendent of Parks and Recreation /Pool Director, assisted by part-time employees as required.

Personal costs represent seasonal employees: Assistant Directors, Fifty (50) lifeguards, cashiers and maintenance personnel.

Contractual expenses include pool supplies, chemicals, maintenance activities and special events.

SECTION E

LIBRARY FUND

The Library Fund is included in this budget for informational purposes.

The expenditures of this Fund are determined by the amount budgeted in the General Fund and independently generated revenue. The expenditure of these monies is under the direction of the Library Board of Trustees.

**HASTINGS PUBLIC LIBRARY (L7410)**

| CLASSIFICATION              | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|-----------------------------|-----------------------|---------------------|--|------------------------|
| <b>Personal Services</b>    | <b>520,688</b>        | <b>497,149</b>      | <b>511,500</b>                           | <b>14,351</b>          |
| <b>Equipment</b>            | <b>4,123</b>          | <b>2,500</b>        | <b>2,500</b>                             | <b>0</b>               |
| <b>Capital Outlay</b>       | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>Contractual Expenses</b> | <b>142,204</b>        | <b>175,700</b>      | <b>178,800</b>                           | <b>3,100</b>           |
| <b>Debt Service</b>         | <b>78,580</b>         | <b>79,280</b>       | <b>72,898</b>                            | <b>(6,382)</b>         |
| <b>Employee Benefits</b>    | <b>151,508</b>        | <b>159,662</b>      | <b>175,600</b>                           | <b>15,938</b>          |
|                             | <b>897,103</b>        | <b>914,291</b>      | <b>941,298</b>                           | <b>27,007</b>          |

**HASTINGS PUBLIC LIBRARY REVENUES**

| CLASSIFICATION                     | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|------------------------------------|-----------------------|---------------------|--|------------------------|
| <b>L2082 Library Fees</b>          | <b>10,259</b>         | <b>10,000</b>       | <b>9,500</b>                             | <b>(500)</b>           |
| <b>L2810 Transfer General Fund</b> | <b>893,938</b>        | <b>901,891</b>      | <b>929,598</b>                           | <b>27,707</b>          |
| <b>L3001 State Aid</b>             | <b>2,345</b>          | <b>2,300</b>        | <b>2,100</b>                             | <b>(200)</b>           |
| <b>L1082 Appropriated Surplus</b>  | <b>0</b>              | <b>0</b>            | <b>0</b>                                 | <b>0</b>               |
| <b>L2401 Interest</b>              | <b>89</b>             | <b>100</b>          | <b>100</b>                               | <b>(0)</b>             |
|                                    | <b>906,631</b>        | <b>914,291</b>      | <b>941,298</b>                           | <b>27,007</b>          |

**PROGRAM DESCRIPTION**

This program is under the direction of the Library Board of Trustees appointed by the Village Board of Trustees. Library staff is open for public service 60.75 hours per week and is staffed by 10.4 full-time equivalents consisting of one full-time Library/Director, three full-time and one part-time librarian, two full-time clerks and eleven part-time clerks, pages and custodial help.

Contractual expenses include materials for program operation, WLS Services, utilities and building maintenance.

Library Benefits (L9000) Covers employee benefit costs applicable to Library operations.



SECTION F

DRAPER PARK

DRAPER PARK (D7110)

| CLASSIFICATION             | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|----------------------------|-----------------------|---------------------|--|------------------------|
| <b>INSURANCE</b>           | <b>0</b>              | <b>5,000</b>        | <b>5,000</b>                             | <b>0</b>               |
| <b>SUPPLIES</b>            | <b>0</b>              | <b>500</b>          | <b>500</b>                               | <b>0</b>               |
| <b>MAINT OF GROUNDS</b>    | <b>2,006</b>          | <b>15,000</b>       | <b>15,000</b>                            | <b>0</b>               |
| <b>RENTAL OF EQUIPMENT</b> | <b>0</b>              | <b>500</b>          | <b>500</b>                               | <b>0</b>               |
| <b>OTHER SERVICES</b>      | <b>0</b>              | <b>10,000</b>       | <b>10,000</b>                            | <b>0</b>               |
|                            |                       |                     |  | <b>0</b>               |
|                            | <b>2,006</b>          | <b>31,000</b>       | <b>31,000</b>                            | <b>0</b>               |

DRAPER PARK REVENUES

| CLASSIFICATION                 | EXPENDED<br>2018-2019 | BUDGET<br>2019-2020 | MANAGER'S<br>RECOMMENDATION<br>2020-2021 | INCREASE<br>(DECREASE) |
|--------------------------------|-----------------------|---------------------|--|------------------------|
| <b>PARK FEES</b>               | <b>1,418</b>          | <b>200</b>          | <b>200</b>                               | <b>0</b>               |
| <b>INTEREST EARNINGS</b>       | <b>8,612</b>          | <b>8,000</b>        | <b>8,000</b>                             | <b>0</b>               |
| <b>APPROP SURPLUSS</b>         | <b>0</b>              | <b>6,000</b>        | <b>6,000</b>                             | <b>0</b>               |
| <b>RENTAL OF REAL PROPERTY</b> | <b>1,801</b>          | <b>1,800</b>        | <b>1,800</b>                             | <b>0</b>               |
| <b>GROUND RENT</b>             | <b>19,073</b>         | <b>15,000</b>       | <b>15,000</b>                            | <b>0</b>               |
|                                | <b>30,904</b>         | <b>31,000</b>       | <b>31,000</b>                            | <b>0</b>               |

PROGRAM DESCRIPTION

This program provides for the operation and maintenance of the 9.9 acre Draper Park, acquired in 1989.

Expenses represent grounds maintenance, insurance, taxes and supplies. Periodically an outside architect is hired to review the exterior of the properties owned by the Village, but leased to owner at the park.